

# Third quarter 2015 results

Fixed income investor presentation



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This report contains statements that constitute "forward-looking statements," including but not limited to management's outlook for UBS's financial performance and statements relating to the anticipated effect of transactions and strategic initiatives on UBS's business and future development. While these forward-looking statements represent UBS's judgments and expectations concerning the matters described, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from UBS's expectations. These factors include, but are not limited to: (i) the degree to which UBS is successful in executing its announced strategic plans, including its cost reduction and efficiency initiatives and its planned further reduction in its Basel III risk-weighted assets (RWA) and leverage ratio denominator (LRD), and the degree to which UBS is successful in implementing changes to its business to meet changing market, regulatory and other conditions; (ii) developments in the markets in which UBS operates or to which it is exposed, including movements in securities prices or liquidity, credit spreads, currency exchange rates and interest rates and the effect of economic conditions and market developments on the financial position or creditworthiness of UBS's clients and counterparties: (iii) changes in the availability of capital and funding, including any changes in UBS's credit spreads and ratings, as well as availability and cost of funding to meet requirements for bail-in debt or loss-absorbing capital; (iv) changes in or the implementation of financial legislation and regulation in Switzerland, the US, the UK and other financial centers that may impose, or result in, more stringent capital (including leverage ratio), liquidity and funding requirements, incremental tax requirements, additional levies, limitations on permitted activities, constraints on remuneration or other measures; (v) uncertainty as to when and to what degree the Swiss Financial Market Supervisory Authority (FINMA) will approve reductions to the incremental RWA resulting from the supplemental operational risk capital analysis mutually agreed to by UBS and FINMA, or will approve a limited reduction of capital requirements due to measures to reduce resolvability risk; (vi) the degree to which UBS is successful in implementing changes to its legal structure to improve its resolvability and meet related regulatory requirements, including changes in legal structure and reporting required to implement US enhanced prudential standards, implementing a service company model, the transfer of the Asset Management business to a holding company, and the potential need to make further changes to the legal structure or booking model of UBS Group in response to legal and regulatory requirements relating to capital requirements, resolvability requirements and proposals in Switzerland and other countries for mandatory structural reform of banks; (vii) changes in UBS's competitive position, including whether differences in regulatory capital and other requirements among the major financial centers will adversely affect UBS's ability to compete in certain lines of business; (viii) changes in the standards of conduct applicable to our businesses that may result from new regulation or new enforcement of existing standards, including measures to impose new or enhanced duties when interacting with customers or in the execution and handling of customer transactions; (ix) the liability to which UBS may be exposed, or possible constraints or sanctions that regulatory authorities might impose on UBS, due to litigation, contractual claims and regulatory investigations, including the potential for disgualification from certain businesses or loss of licenses or privileges as a result of regulatory or other governmental sanctions; (x) the effects on UBS's cross-border banking business of tax or regulatory developments and of possible changes in UBS's policies and practices relating to this business; (xi) UBS's ability to retain and attract the employees necessary to generate revenues and to manage, support and control its businesses, which may be affected by competitive factors including differences in compensation practices; (xii) changes in accounting or tax standards or policies, and determinations or interpretations affecting the recognition of gain or loss, the valuation of goodwill, the recognition of deferred tax assets and other matters; (xiii) limitations on the effectiveness of UBS's internal processes for risk management, risk control, measurement and modeling, and of financial models generally; (xiv) whether UBS will be successful in keeping pace with competitors in updating its technology, particularly in trading businesses; (xv) the occurrence of operational failures, such as fraud, misconduct, unauthorized trading and systems failures; (xvi) restrictions to the ability of subsidiaries of the Group to make loans or distributions of any kind, directly or indirectly, to UBS Group AG; (xvii) the effect that these or other factors or unanticipated events may have on our reputation and the additional consequences that this may have on our business and performance; and (xviii) the degree to which changes in regulation, capital or legal structure. financial results or other factors may affect UBS's ability to maintain its stated capital return objective. 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# 3Q15 highlights – Group

Net profit attributable to UBS Group AG shareholders of CHF 2.1 billion

## **Group results**

- Net profit attributable to shareholders CHF 2,068 million, diluted EPS CHF 0.54
- Reported profit before tax (PBT) CHF 788 million, adjusted PBT CHF 979 million
- Achieved CHF 1.0 billion (71%) of 2015 net cost reduction target of CHF 1.4 billion<sup>1</sup>

## **Group equity and capital management**

- Tangible book value per share up 5.4% QoQ to CHF 12.69
- Basel III fully applied CET1 ratio 14.3%
- Swiss SRB fully applied leverage ratio 5.0%, of which CET1 3.3%
- BIS Basel III fully applied leverage ratio 3.9%, of which CET1 3.3%

UBS is the best capitalized large global bank<sup>2</sup>

# 3Q15 highlights – Business divisions

Solid performance and good risk management in an extremely challenging environment

## Wealth Management: PBT CHF 698 million and adjusted NNM CHF 3.5 billion<sup>1</sup>

- Continued recurring income growth; mandate penetration up 70 bps QoQ to 27.0%

## Wealth Management Americas: PBT USD 287 million and NNM USD 0.5 billion

- Record recurring net fee income and record net interest income

## Retail & Corporate: PBT CHF 428 million

All KPIs within target range and best first nine month PBT since 2010

## **Asset Management:** PBT CHF 137 million

Strong net management fees, up 5% QoQ to CHF 479 million

### **Investment Bank: PBT CHF 614 million**

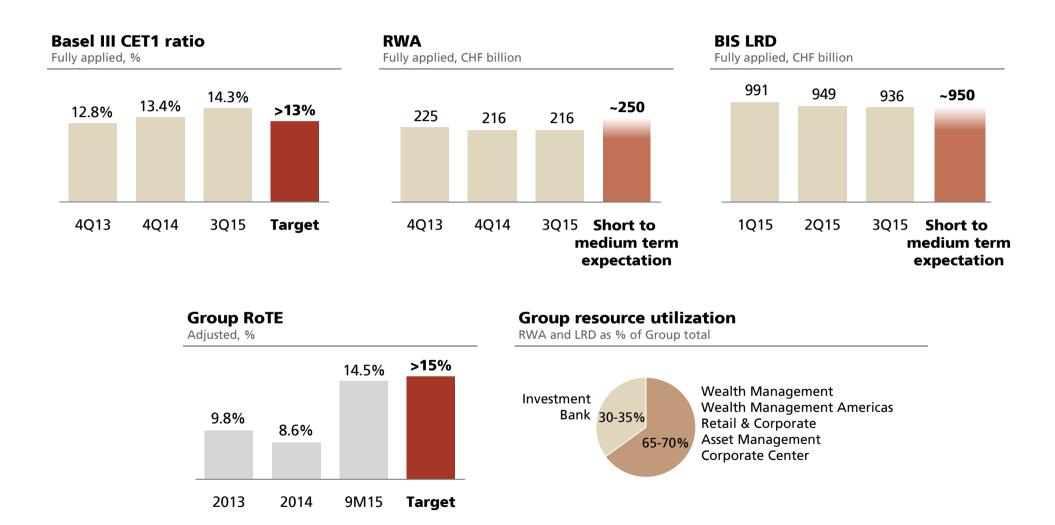
Strong performance in all areas and high risk-adjusted returns

## Corporate Center: PBT negative CHF 1,174 million

- CHF 534 million provisions for litigation, regulatory and similar matters in Non-core and Legacy Portfolio
- Non-core and Legacy Portfolio LRD down CHF 12 billion QoQ



## Updated capital and key performance metrics



We remain committed to pay out at least 50% of net profits<sup>1</sup>



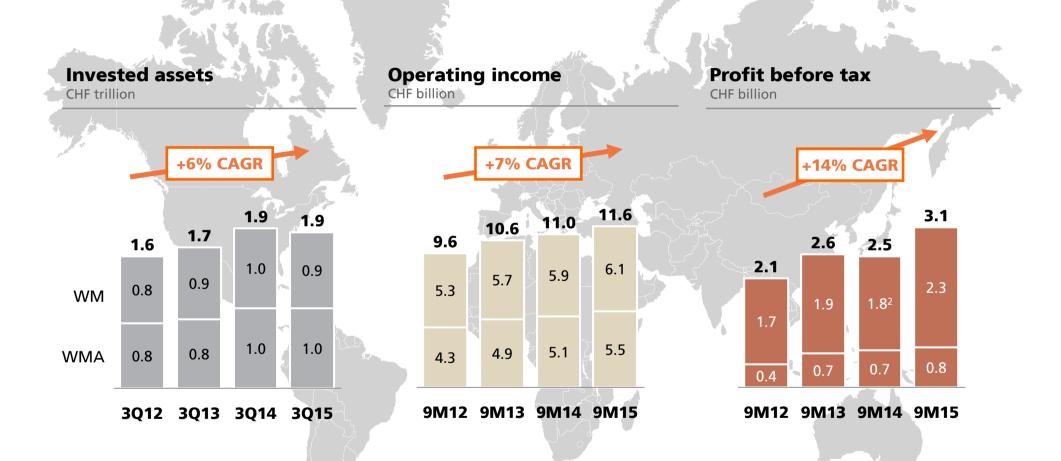
# UBS Group AG results (consolidated)

CHF million	3Q14	4Q14	1Q15	2Q15	3Q15
Total operating income	6,876	6,746	8,841	7,818	7,170
Total operating expenses	7,430	6,342	6,134	6,059	6,382
Profit before tax as reported	(554)	404	2,708	1,759	788
of which: own credit on financial liabilities designated at fair value	61	70	226	259	32
of which: gain related to our investment in the SIX Group	0	0	0	0	81
of which: FX translation losses from the disposal of a subsidiary	0	0	0	0	(27)
of which: gains on disposals	0	0	141	67	0
of which: gains on sales of real estate	0	20	378	0	0
of which: impairment of a financial investment available-for-sale	(48)	0	0	0	0
of which: net restructuring charges	(176)	(208)	(305)	(191)	(298)
of which: credit related to changes to retiree benefit plans in the US	33	8	0	0	21
of which: impairment of an intangible asset	0	0	0	(11)	0
Adjusted profit before tax	(424)	514	2,268	1,635	979
of which: provisions for litigation, regulatory and similar matters	(1,836)	(310)	(58)	(71)	(592)
Tax (expense)/benefit	1,317	515	(670)	(443)	1,295
Net profit attributable to preferred noteholders	0	31			
Net profit attributable non-controlling interests	1	29	61	106	14
Net profit attributable to UBS Group AG shareholders	762	858	1,977	1,209	2,068
Diluted EPS (CHF)	0.20	0.23	0.53	0.32	0.54
Return on tangible equity, adjusted (%)	8.0	8.6	14.4	9.6	19.5
Total book value per share (CHF) <sup>1</sup>	13.54	13.94	14.33	13.71	14.41
Tangible book value per share (CHF) <sup>1</sup>	11.78	12.14	12.59	12.04	12.69



# The world's leading wealth management franchise

UBS is the world's largest and fastest growing wealth manager<sup>1</sup>



Superior growth prospects and a unique global footprint



# Wealth Management

633

G&A<sup>3</sup> and other<sup>4</sup> Personnel

566

620

PBT CHF 698 million, resilient performance against a backdrop of high market volatility

#### 1,837 1,859 1,943 1,921 2,031 2,004 2,106 2,024 1,943 **Operating** income 479 436 589 459 366 472 542 423 406 583 568 569 600 560 513 518 517 496 922 978 986 949 976 960 891 911 897 Recurring 76% 78% 72% 76% income Transaction-based Other Net interest Credit loss (expense)/recovery Recurring net fee **Operating** 1,528 1,348 1,285 1,264 1,311 1,250 1,255 1.245 expenses 1,220 517 555 480 483 557 482 492 507 513 411<sup>1</sup> 160 185 110 125 120 133 149 171

### **Operating income CHF 1,943 million**

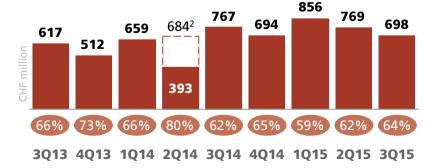
- Net interest income increased, mainly due to higher lending and deposit revenues
- Recurring net fee income declined slightly as increased mandate penetration and pricing measures were more than offset by the impact of lower invested assets
- Transaction-based income decreased, primarily in Asia Pacific and Europe on reduced client activity in response to market volatility
- Net credit loss expenses were negligible

### Operating expenses CHF 1,245 million

- Personnel expenses decreased, mainly due to a release of accruals for untaken vacation vs. an expense in the prior quarter, as well as the effect of personnel reductions
- Charges for services increased and included higher investments in technology

# Profit before tax

C/I ratio



624

Services from other business divisions and Corporate Center

600

658

605

638

612

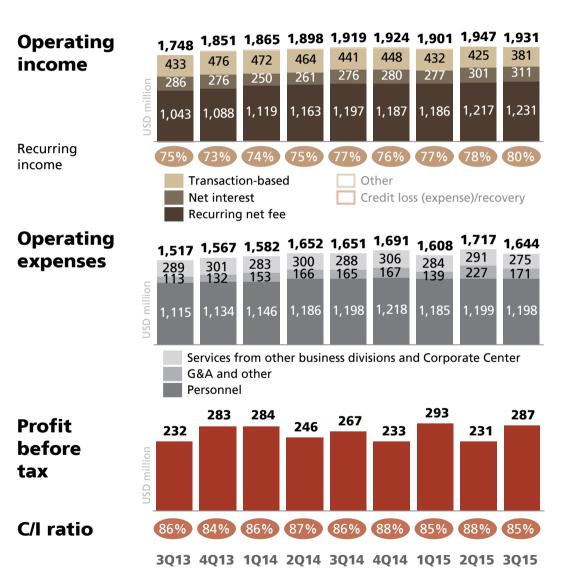
### **PBT CHF 698 million**

64% cost/income ratio



# Wealth Management Americas

PBT up 24% to USD 287 million on record recurring income



### Operating income USD 1,931 million

- Transaction-based income decreased due to lower client activity
- Recurring net fee income increased, primarily due to higher managed account fees
- Net interest income increased, reflecting continued growth in loan and deposit balances

### Operating expenses USD 1,644 million

- G&A expenses decreased mainly due to lower net charges for provisions for litigation, regulatory and similar matters and other provisions, as well as reduced legal fees
- Personnel expenses decreased slightly as lower financial advisor compensation was mostly offset by higher variable compensation

### **PBT USD 287 million**

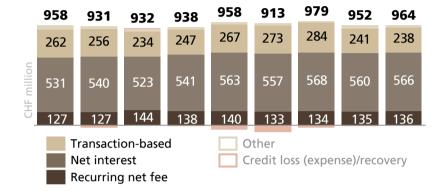
85% cost/income ratio



# Retail & Corporate

PBT CHF 428 million, all KPIs within target range and best first nine month PBT since 2010

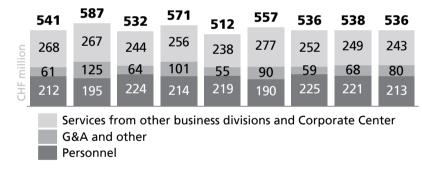
## Operating income



### **Operating income CHF 964 million**

- Net interest income increased on improved revenues from both lending and deposits
- Net credit loss expenses were negligible

# Operating expenses

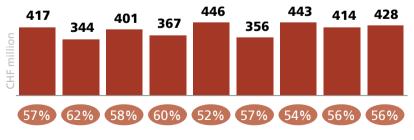


### **Operating expenses CHF 536 million**

- Personnel expenses decreased, mainly reflecting an increased release of accruals for untaken vacation
- G&A expenses increased, primarily due to charitable donations, partly offset by lower charges for provisions in the Corporate & Institutional clients business

# Profit before tax

C/I ratio



3Q13 4Q13 1Q14 2Q14 3Q14 4Q14 1Q15 2Q15 3Q15

### **PBT CHF 428 million**

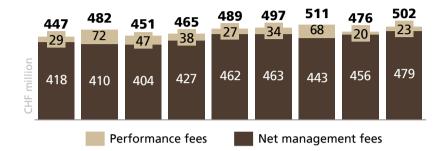
- 56% cost/income ratio
- Net interest margin 167 bps vs. 164 bps in 2Q15
- Annualized net new business volume growth for retail business 2.5% vs. 3.1% in 2Q15



## Asset Management

## PBT CHF 137 million, strong net management fees

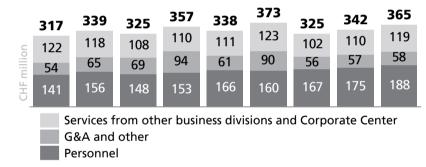
## **Operating** income



### **Operating income CHF 502 million**

 Net management fees increased, mainly due to higher income from traditional investments and Global Real Estate, as well as positive currency effects

## **Operating** expenses



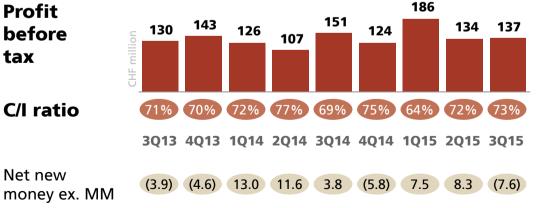
### **Operating expenses CHF 365 million**

- Personnel expenses increased due to an increase in variable compensation and personnel increases
- Charges for services from other business divisions and Corporate Center increased mainly due to higher charges from Group Technology

## **Profit** before tax

C/I ratio

Net new



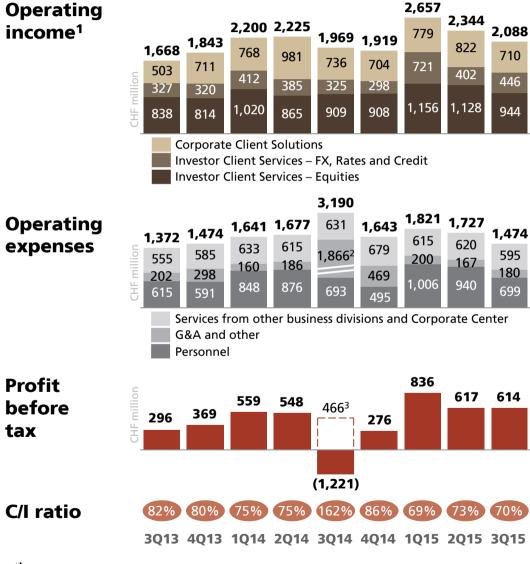
### **PBT CHF 137 million**

- Invested assets CHF 635 billion
- Net margin 9 bps vs. 8 bps in 2Q15
- Gross margin 31 bps vs. 29 bps in 2Q15
- NNM excluding money market flows of negative CHF 7.6 billion; third guarter included CHF 15 billion of NNM outflows largely from lower margin passive products, driven by client liquidity needs
- NNM excluding money market flows from our wealth management business of positive CHF 0.3 billion, the seventh consecutive quarter with positive inflows



## Investment Bank

## PBT CHF 614 million, strong performance in all areas



### Operating income CHF 2,088 million

- ICS FRC revenues increased 37% YoY, driven by strong Macro performance, with disciplined credit inventory management, unchanged VaR and balance sheet consumption
- ICS Equities revenues increased 4% YoY, best third quarter since 2010, driven by strength in Cash and the Americas
- CCS revenues declined 4% YoY, with strong ECM and DCM outperforming a decline in the market fee pool

### **Operating expenses CHF 1,474 million**

 Operating expenses, excluding charges for provisions for litigation, regulatory and similar matters, down 2% YoY, reflecting positive operating leverage and continued improvements in efficiency allowing for key investments in personnel

### **PBT CHF 614 million**

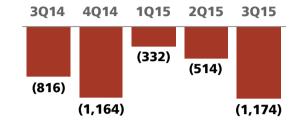
- 70% cost/income ratio
- Annualized return on attributed equity 34%
- Return on RWA 13%
- Basel III RWA CHF 68 billion
- Funded assets CHF 173 billion



## Corporate Center

## Non-core and Legacy Portfolio LRD¹ now ~20% of 4Q12 balance

Profit before tax



Corporate Center total (CHF million)

Corporate Center results by unit (CHF million)

### Services

Operating income	9	(6)	(4)	(41)	(38)
Operating expenses	180	255	218	212	217
olw before allocations	2,039	2,303	2,009	2,040	2,017
o/w net allocations	(1,859)	(2,048)	(1,791)	(1,827)	(1,800)
Profit before tax	(171)	(261)	(222)	(253)	(255)

 Operating expenses before allocations decreased, mainly due to lower personnel expenses and occupancy costs, partly offset by costs related to our new brand campaign, our education initiative and increased depreciation of internally generated capitalized software

### **Group Asset and Liability Management**

Operating income	(42)	(170)	87	(121)	(121)
o/w gross income	298	161	376	70	86
o/w net allocations	(341)	(330)	(289)	(191)	(207)
Operating expenses	(1)	6	(4)	7	(5)
Profit before tax	(41)	(176)	91	(127)	(116)

 Gross income increased marginally and included a mark-to-market loss of CHF 201 million related to interest rate derivatives used to hedge our high-quality liquid assets held as AFS<sup>2</sup> with unrealized fair value gains recorded directly in equity via OCI<sup>3</sup>

### **Non-core and Legacy Portfolio**

Operating income	(330)	(376)	(41)	35	(126)
Operating expenses	273	350	160	167	677
Profit before tax	(603)	(727)	(201)	(132)	(803)
Personnel (FTEs)	150	137	125	101	82
Swiss SRB LRD (CHF billion)	106	93	84	70	59

 Operating expenses increased, predominantly as net charges for provisions for litigation, regulatory and similar matters increased by CHF 511 million to CHF 534 million

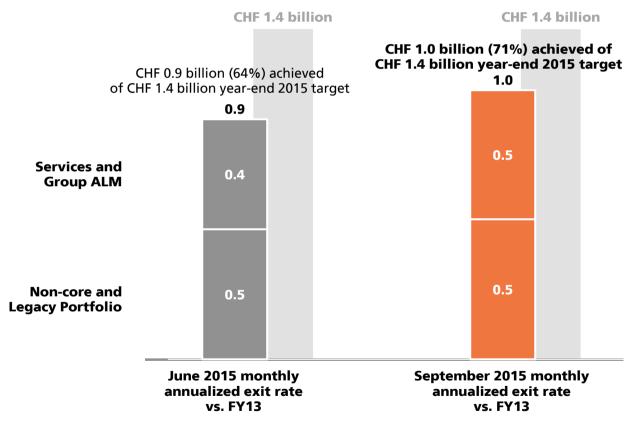


# Corporate Center cost reductions

~CHF 1.0 billion net cost reductions based on September 2015 annualized exit rate

### Cumulative annualized net cost reduction<sup>1,2</sup>

CHF billion







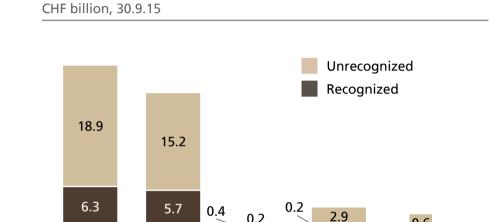
## Net tax benefit and deferred tax assets

3Q15 included net additional recognized deferred tax assets of CHF 1,513 million

## 3015 net tax benefit of CHF 1,295 million

Profit before tax (as reported)	788
Net deferred tax <b>benefit</b> with respect to net additional DTAs	(1,513)
Other net tax <b>expense</b> in respect of 3Q15 taxable profits	218
3Q15 net tax expense / (benefit)	(1,295)

### Tax loss DTAs<sup>1,2,3,4</sup>



CH

UK

**RoW** 

### Net increase in recognized DTAs in 3Q15 of CHF 1.5 billion, driven by:

- ~CHF 1.3 billion net upward revaluation of US DTAs driven by an extension of the forecast period for US DTAs by one year to seven years (CHF 1.1 billion) and the roll-forward and updated business plan forecasts (CHF 0.2 billion)

**Total** 

US

- ~CHF 0.2 billion of other movements in DTAs, including an increase in Swiss temporary difference DTAs related to the establishment of the US Intermediate Holding Company, partially offset by a reduction in Swiss tax loss DTAs

### We currently expect to recognize additional net DTAs of approximately:

- ~CHF 0.5 billion in 4Q15, i.e., residual 25% of full-year impact<sup>5</sup>
- ~CHF 0.5 billion in 2016 based solely on the roll-forward of the current business plan forecasts<sup>6</sup>, as in the future, additional increases in the profit recognition period for US DTAs are less likely



# Capital and leverage ratios

Achieved 5.0% Swiss SRB leverage ratio

### **Basel III CET1 capital ratio**

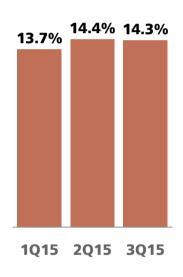
Swiss SRB, fully applied, CHF billion

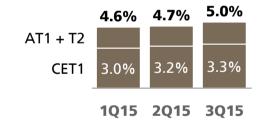
## Leverage ratio

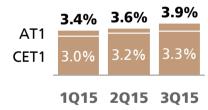
Fully applied, CHF billion

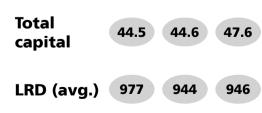
### **Swiss SRB**

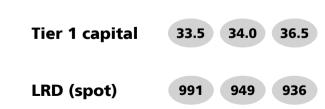
**BIS Basel III** 







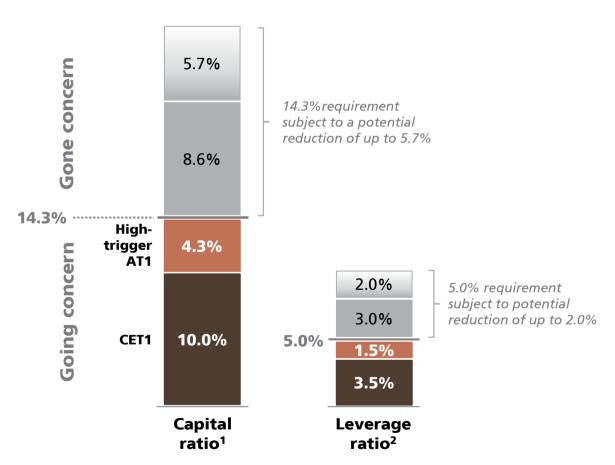






## Capital requirements under revised Swiss TBTF proposal

Effective end-2019, with a four-year transitional period starting 1.1.16



### TLAC Gone concern capital (TLAC)

- Overall requirement mirrors the going concern requirement
- To be met with bail-in instruments (TLAC)
- Potential reduction of up to 2% leverage ratio (5.7% capital ratio) based on Group resilience and resolvability<sup>3</sup>

### Going concern capital

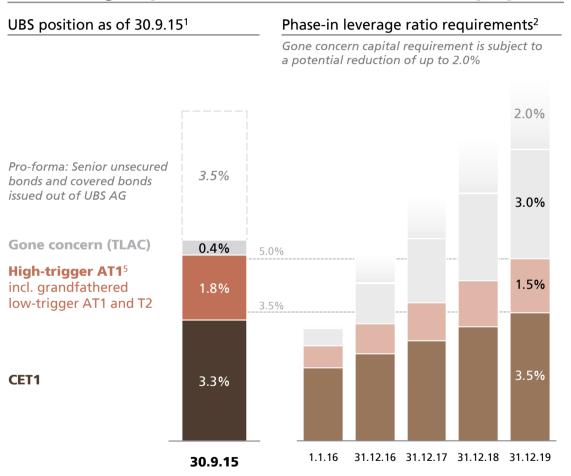
- Overall size depends on total LRD and Swiss market share
- Maximum of 1.5% can be met with high-trigger AT1 capital instruments
- Grandfathering: all existing AT1 and T2 instruments recognized towards high-trigger AT1 capital at least until 2019<sup>4,5</sup>



## Capital requirements under revised Swiss TBTF proposal

We will be compliant from the inception of the new requirements

### UBS leverage capital ratio balances vs. revised TBTF proposal



### **Meeting the 2019 requirements**

### **Gone concern (TLAC)**

- 0.4% (CHF 4 billion) existing UBS Group AG TLAC bonds<sup>3</sup>
- 3.5% (CHF 33 billion) UBS AG senior unsecured and covered bonds which we expect to replace upon maturity with UBS Group AG issuance of TLAC bonds over the next four years
- CHF 6.5 billion low-trigger T2 grandfathered as high-trigger AT1 to end 2019 and as gone concern thereafter expected to be available to meet the requirement in January 2020<sup>4</sup>
- Requirement is subject to potential reduction of up to 2% based on improved resilience and resolvability

### High-trigger AT1 capital<sup>5</sup>

- 1.8% (CHF 16.7 billion) of high-trigger AT1 capital and other grandfathered instruments as of 30.9.15, comprising CHF 3.3 billion existing high-trigger AT1 and CHF 13.4 billion low-trigger AT1 and low- and high-trigger T2 instruments subject to grandfathering rules
- We expect to build another CHF 2 billion in employee high-trigger AT1 DCCP capital over the next four years
- We expect to replace maturing grandfathered T2 with UBS Group AG high-trigger AT1 issuance

### **CET1** capital

- 3.3% (CHF 30.9 billion) CET1 as of 30.9.15
- Incremental ~20 bps of CET1 (~CHF 2 billion) via earnings accretion



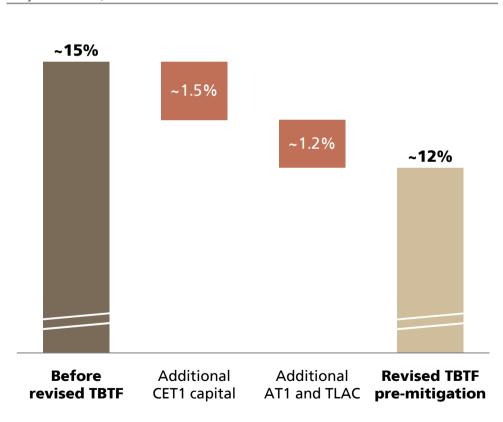
Refer to slide 46 for details about Basel III numbers and FX rates in this presentation

# RoTE – implications of revised TBTF proposal

RoTE impact of ~3% from carrying additional CET1 and loss-absorbing capital

### **RoTE impact of revised TBTF (fully applied)**

Adjusted RoTE, illustrative



### **RoTE impact of new TBTF regulation**

- **Denominator:** additional tangible equity as more CET1 is required to meet 3.5% CET1 leverage ratio requirement
- Numerator: higher costs from replacing outstanding high and low-trigger T2 with high-trigger AT1 instruments and existing funding at operating company level with TLAC-eligible senior unsecured debt at holding company level
- Impact will be phased-in over coming years as we manage our capital levels towards the new proposed requirements

### **Mitigating actions**

- Re-pricing of products and services to reflect the incremental cost of carrying more CET1 capital, high-trigger AT1 instruments and TLAC bonds
- Balance sheet optimization and off-balance sheet alternatives
- Completion of existing cost reduction program and potential incremental efficiency measures
- RoTE accretive business growth



## Impact of regulation on RWA

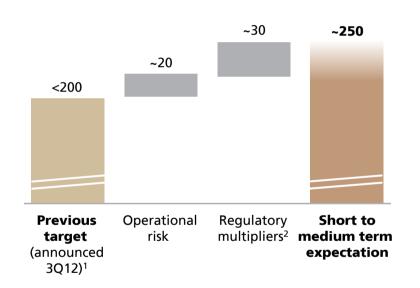
Our usable RWA are unchanged, but the calibration of regulatory metrics is moving

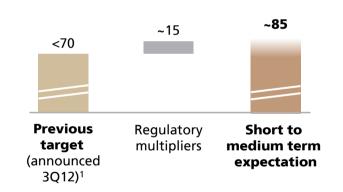
### **Group RWA**

Basel III fully applied RWA, CHF billion

### of which: Investment Bank RWA

Basel III fully applied RWA, CHF billion



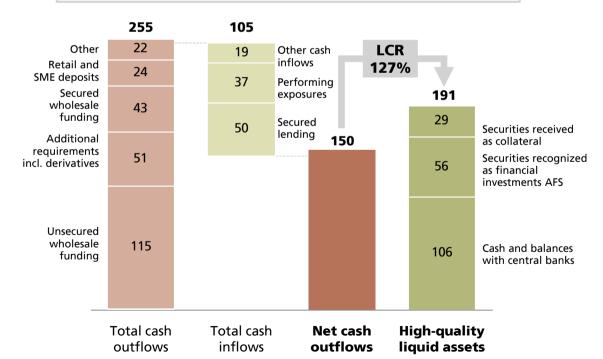


- Revised RWA expectations reflect changes in regulation since targets were announced three years ago:
- ~CHF 20 billion increase in Group operational risk³
- ~CHF 30 billion cumulative total impact from previously announced regulatory multipliers on RWA

## Robust liquidity profile

Our funding diversification and global scope help protect our liquidity position in the event of a crisis

Liquidity coverage ratio (LCR) <sup>1</sup>			
(CHF billion)	Average 3Q15		
High-quality liquid assets	191		
Net cash outflows	150		
LCR	127%		



- Our contingent funding sources include a large, multi-currency portfolio of unencumbered, high-quality, liquid assets, a majority of which are short-term and managed centrally by Group ALM
- We regularly assess and test all material, known and expected cash flows, as well as the level and availability of high-grade collateral that could be used to raise additional funding if required.
- We monitor the LCR in Swiss francs and in all other significant currencies to manage any currency mismatches between HQLA and the net expected cash outflows in times of stress
- The weighting of cash outflows and inflows for the LCR is prescribed by FINMA, based on BIS guidance, and depends on criteria such as maturity, counterparty and industry type, stability of deposits, operational purpose of the balance for a client, covering of short positions, encumbrance, netting agreements, volatility and collateral requirements

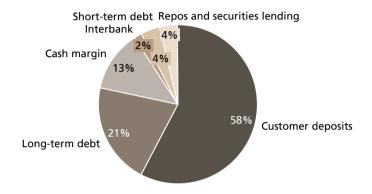


## Stable and diversified funding sources

## Funding plan is regularly reviewed and adapted to changes in requirements

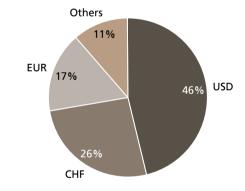
# Funding by source

30.9.15



# Funding by currency

30.9.15



- Portfolio of liabilities that is broadly diversified by market, tenor and currency
- Since the end of 2011 the reliance on short term debt, defined as short term debt plus due to banks, has continually decreased from slightly above CHF100bn to around CHF37bn
- Repo reduction in line with strategy

Pro-forma net stable funding ratio			
(CHF billion)	30.9.15		
Available stable funding (ASF)	430		
Required stable funding (RSF)	402		
NSFR 107%			
	102 /6		

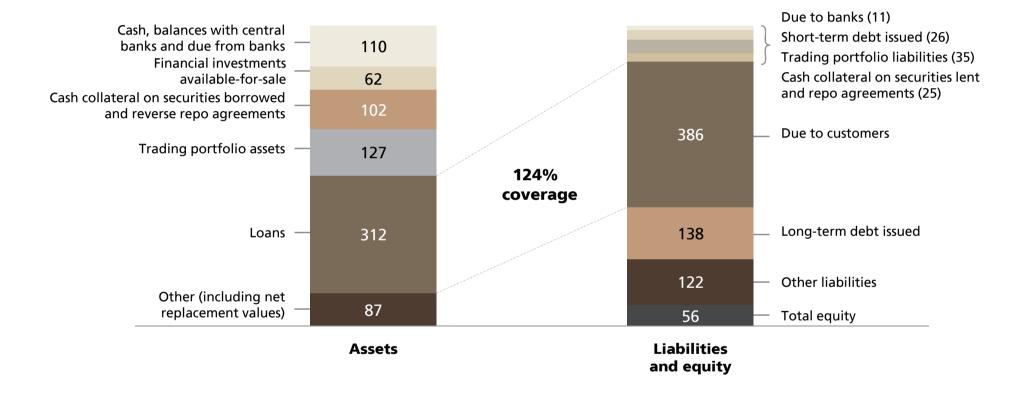
- NSFR framework intends to limit over-reliance on short-term wholesale funding
- ASF is defined as the portion of capital and liabilities expected to be available over the period of one year
- RSF is a function of maturity, encumbrance and other characteristics of assets held and off-balance sheet exposures
- We report our estimated pro-forma NSFR based n current guidance from FINMA and will adjust according to final implementation of the BCBS NSFR disclosure standards in Switzerland; the BCBS NSFR regulatory framework requires a ratio of at least 100% as of 2018



## Strong balance sheet

### Asset funding<sup>1</sup>

30.9.15, CHF billion

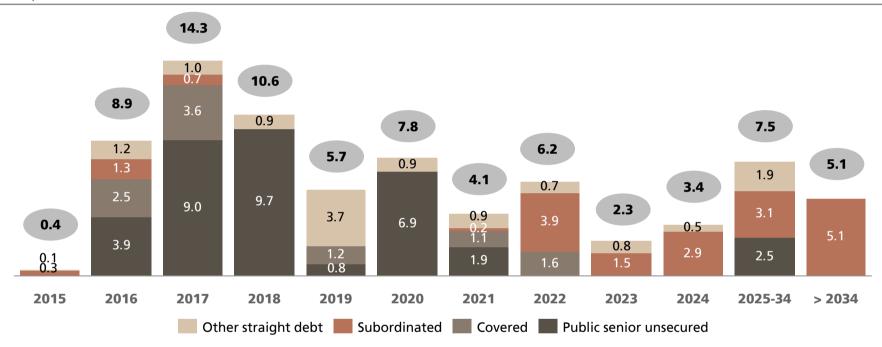




## Vanilla term debt maturity profile

## Amount of long-term debt maturing by period of maturity

CHF billion, 30.9.15

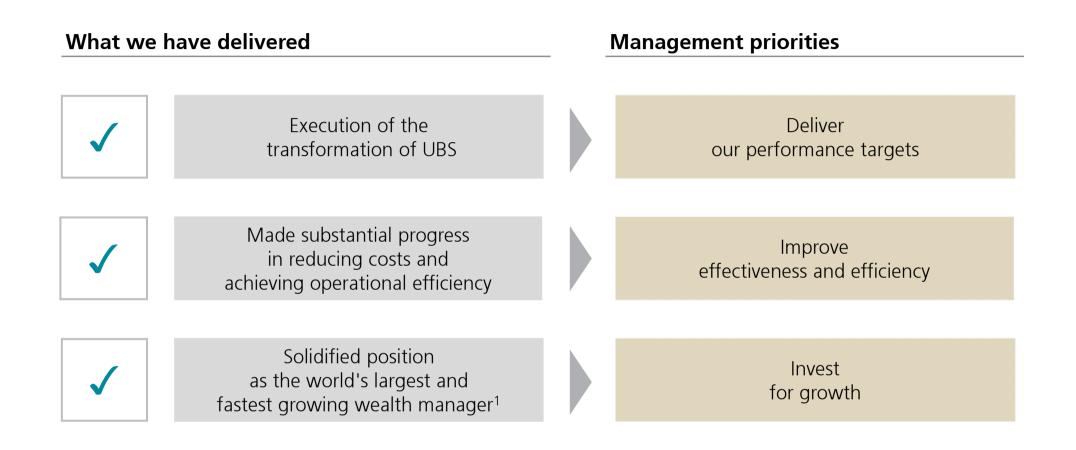


### CHF 76.3 billion (CHF 69.3 billion 2Q15) total volume:

- Comprises CHF 57.2 billion of senior and CHF 19.1 billion of subordinated debt
- CHF 9.2 billion, or 12%, of the positions mature within the upcoming 12 months, of which CHF 3.9 billion in public senior unsecured benchmark bonds
- Does not include structured notes (which are Financial Liabilities at Fair Value)
- Does not include CHF 1.9 billion of Hybrid Tier 1 securities



## Executing our strategy ...



## ... to better serve our clients, to deliver shareholder value and to grow capital returns



# Appendix



# Group and business division targets and expectations

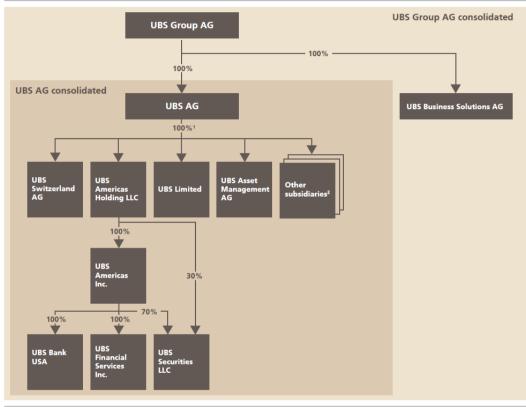
## Ranges for sustainable performance over the cycle<sup>1</sup>

		Net new money growth rate	3-5%			
Center	Wealth Management Wealth Management	Adjusted cost/income ratio	55-65%	10-15% annual adjusted pre-tax profit growth		
		Net new money growth rate	2-4%	for combined businesses through the cycle		
	Americas	Adjusted cost/income ratio	75-85%			
Corporate		Net new business volume growth rate	1-4% (retail business)			
rpc	Retail & Corporate	Net interest margin	140-180 bps			
		Adjusted cost/income ratio	50-60%			
and		Net new money growth rate	3-5% excluding money mar	ket flows		
	Asset Management	Adjusted cost/income ratio	60-70%			
divisions		Adjusted annual pre-tax profit	CHF 1 billion in the medium term			
	Investment Bank	Adjusted annual pre-tax RoAE	>15%			
Business		Adjusted cost/income ratio	70-80%			
sin	investinent bank	RWA (fully applied)	Expectation: around CHF 85	5 billion short/medium term		
Bu		BIS Basel III LRD (fully applied)	Expectation: around CHF 325 billion short/medium term			
	Corporate Center	Net cost reduction <sup>2</sup>	CHF 2.1 billion by 2017, of v	which CHF 1.4 billion by 2015		
		Adjusted cost/income ratio	60-70%, expectation: 65-75	% short/medium term		
		Adjusted return on tangible equity	>15%, expectation: approx approximately 15% in 2017	imately at 2015 level in 2016, and >15% in 2018		
Gro	up	Basel III CET1 ratio (fully applied)	at least 13% <sup>3</sup>			
		RWA (fully applied)	Expectation: around CHF 25	50 billion short/medium term		
		BIS Basel III LRD (fully applied)	Expectation: around CHF 95	50 billion short/medium term		



## The new legal structure of UBS Group

#### Legal structure of UBS Group as of October 2015



1 Direct and indirect holdings. 2 UBS AG and the significant subsidiaries shown in this chart hold in aggregate 100% of these other subsidiaries with very few exceptions

- UBS Group AG as our holding company meets Single Point of Entry requirements and allows for issuance of bail-in eligible debt
- During the third quarter UBS Group
  - completed the SESTA procedure and owns 100% of the outstanding shares of UBS AG
  - established UBS Business Solutions AG to act as the Group service company the purpose of which is to improve resolvability of the Group by enabling us to maintain operational continuity of critical services should a recovery or resolution event occur
  - established UBS Asset Management AG into which we expect to transfer the majority of the operating subsidiaries of AM during 2016.
- Our R&C and WM businesses booked in Switzerland were transferred to UBS Switzerland AG in June
- We completed implementation of the revised business and operating model for UBS Limited under which it bears and retains a larger proportion of the risk and reward of its business activities
- In the US we will designate an Intermediate Holding Company by 1 July 2016 that will own all US operations except US branches of UBS AG
- We may consider further changes in response to regulatory requirements, including to seek any reduction in capital requirements for which we may be eligible
- Changes may include, amongst others;
  - transfer of operating subsidiaries of UBS AG to UBS Group AG
  - Consolidation of operating subsidiaries in the EU
  - adjustments to the booking entity or location of products and services



# Wealth Management

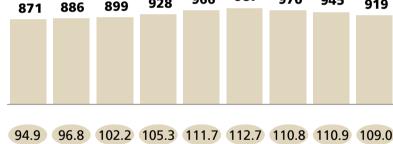
## Mandate penetration up 70 bps to 27.0%

#### 5.8% **Net new** 4.9% 4.8% 4.2% money 3.5% 2.7% 2.3% Annualized 1.5% 1.2% growth rate 10.9 10.7 9.8 3.0 3.5 CHF billion Adjusted NNM<sup>1</sup> 987 966 970 945 928 919 899 886 871

- Adjusted NNM¹ CHF 3.5 billion, 1.5% growth rate, with inflows in all regions, despite deleveraging in Asia Pacific caused by high market volatility
- Reported NNM CHF 0.2 billion

# Invested assets

**CHF** billion

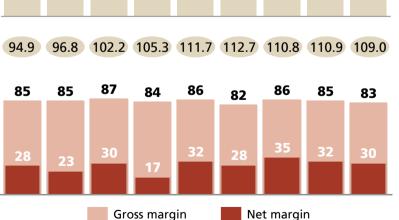


### Loans

CHF billion

**Margins** 

bps



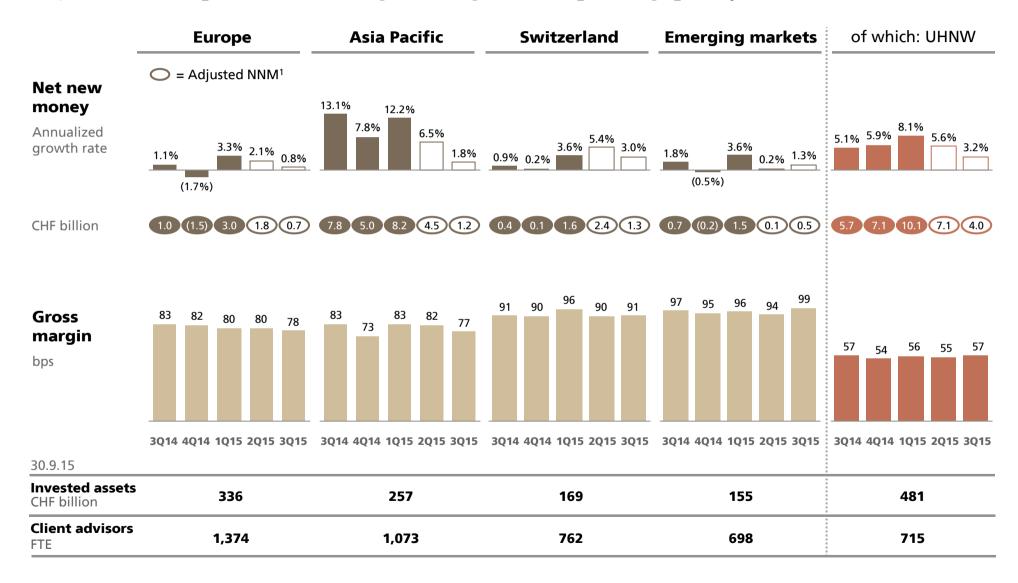
- Invested assets CHF 919 billion, declined mainly due to CHF 50 billion negative market performance, partly offset by currency effects of CHF 26 billion
- Mandate penetration 27.0%, up from 26.3%, with net mandate sales of CHF 4.8 billion
- Gross loans CHF 109 billion, deleveraging partly offset by positive currency translation effects
- Net margin 30 bps

3Q13 4Q13 1Q14 2Q14 3Q14 4Q14 1Q15 2Q15 3Q15



# Wealth Management

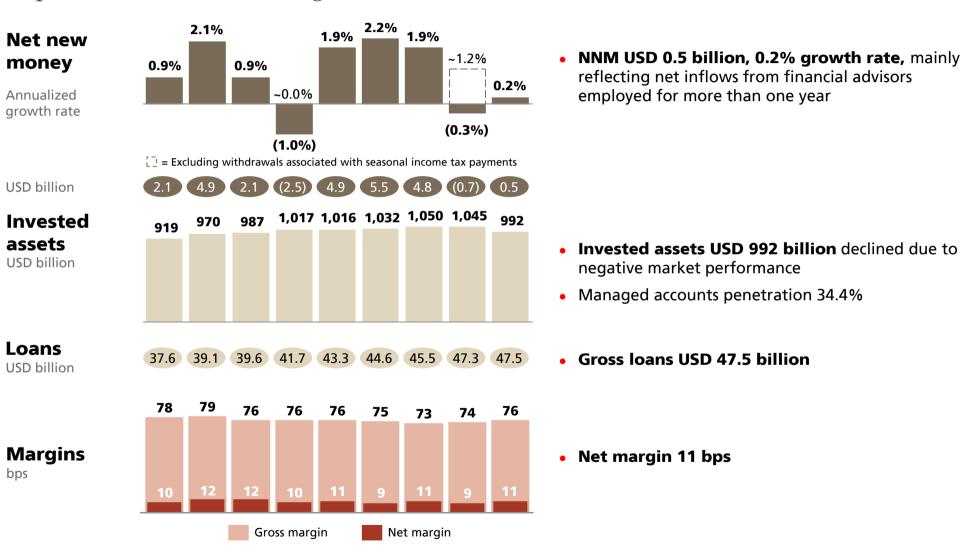
Adjusted NNM¹ positive in all regions, high and improving quality of NNM





# Wealth Management Americas

## Improved NNM and net margin





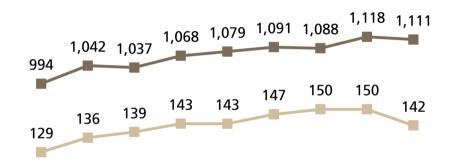
3013 4013 1014 2014 3014 4014 1015 2015 3015

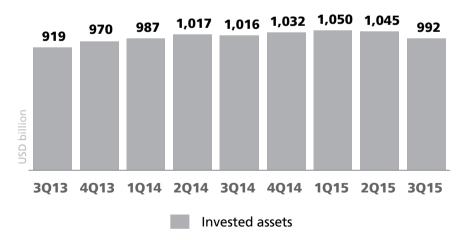
# Wealth Management Americas

Industry-leading productivity per advisor for revenue and invested assets

## Invested assets and FA productivity

- Annualized revenue per FA (USD thousand)
- Invested assets per FA (USD million)

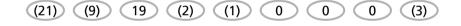


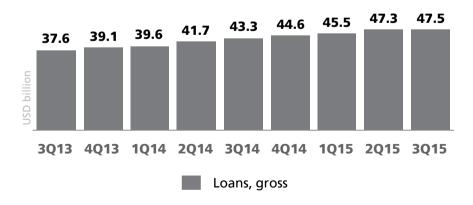


## Net interest income and lending

- Net interest income (USD million)
- Credit loss (expense)/recovery (USD million)







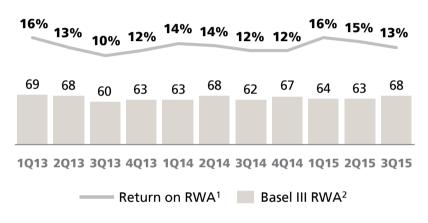


## Investment Bank

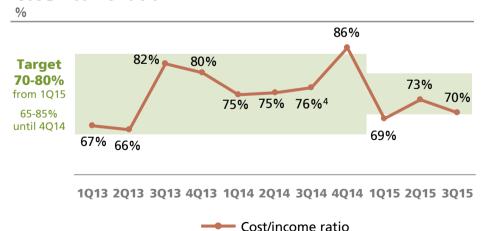
## Continued efficient and disciplined resource utilization driving strong returns

### **Return on RWA**

CHF billion, %

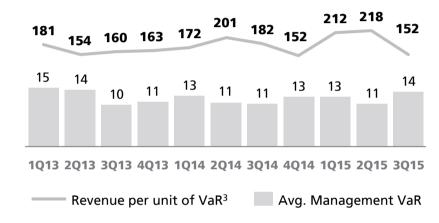


### **Cost/income ratio**



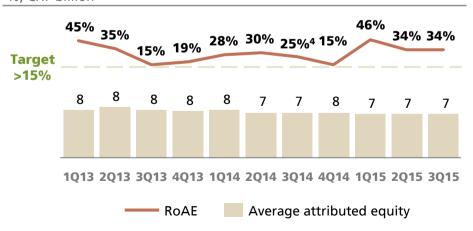
### Revenue per unit of VaR

CHF million



### Return on average attributed equity (RoAE)

%. CHF billion





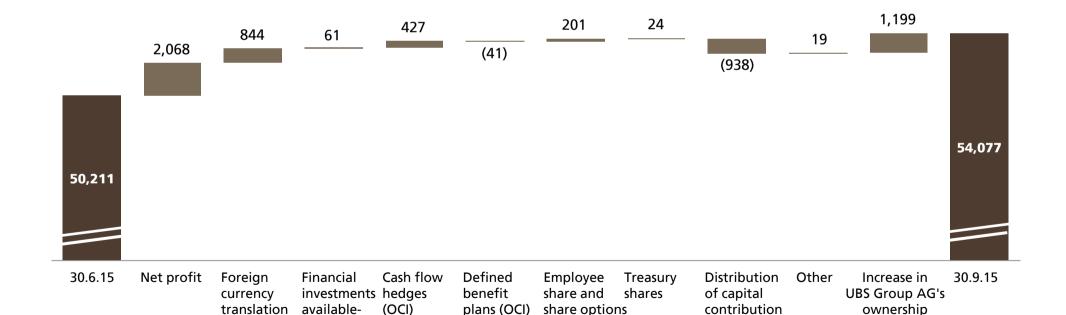
# IFRS equity attributable to UBS Group AG shareholders

## Equity attributable to UBS Group AG shareholders CHF 54.1 billion

### **QoQ** movement

CHF million, except per share figures in CHF





plans (within

share premium)

reserve (within

share premium)



for-sale

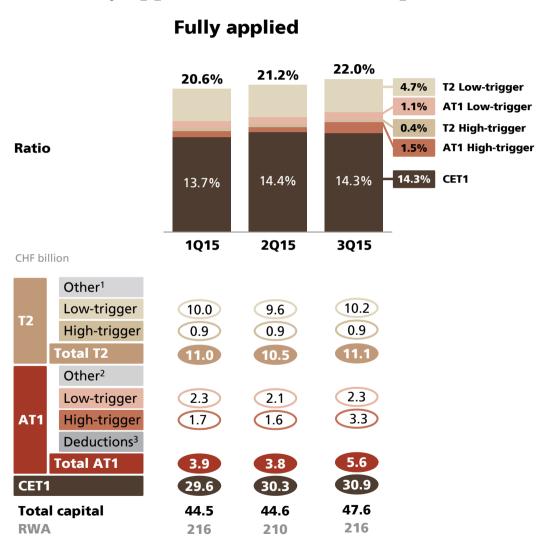
(OCI)

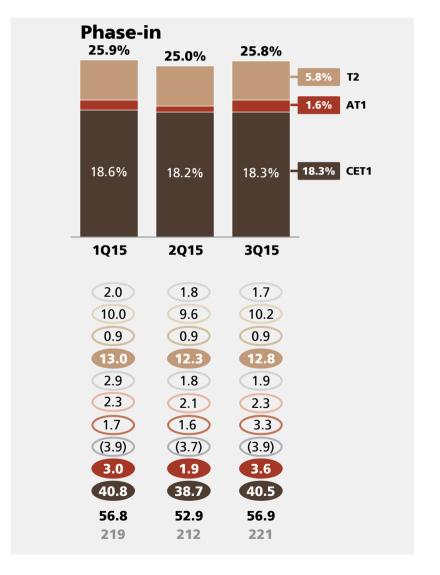
(OCI)

interest in UBS AG

# Swiss SRB Basel III capital and ratios

## 3Q15 fully applied Basel III CET1 capital ratio 14.3%

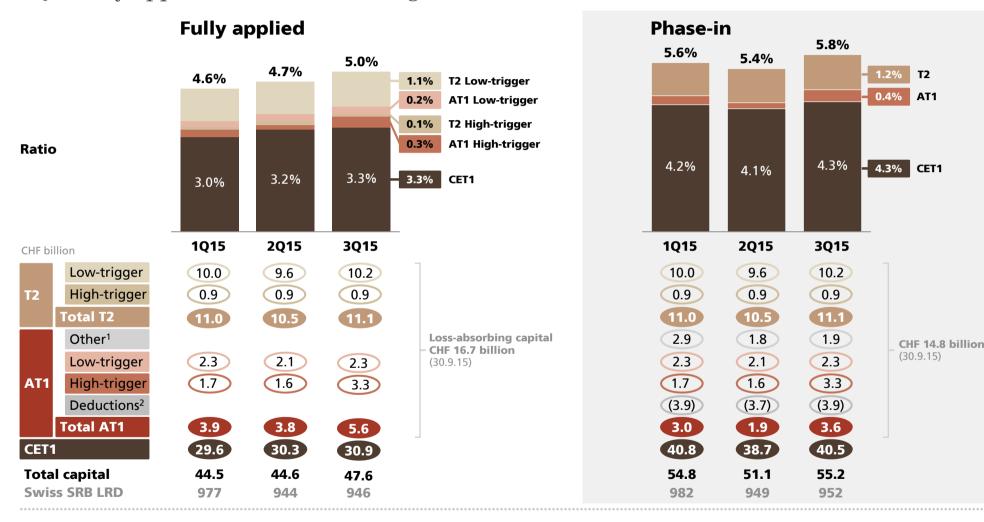






# Swiss SRB leverage ratio

## 3Q15 fully applied Swiss SRB leverage ratio 5.0%



- BIS Basel III leverage ratio 3.9% on a fully applied basis (of which CET1 3.3%)<sup>3</sup>
- BIS Basel III LRD CHF 936 billion on a fully applied basis<sup>3</sup>



# Breakdown of changes in RWA

### By type

CHF billion



30.6.15

4

### Regulatory add-ons, methodology/model-driven changes

- CHF 1.1 billion increase in credit risk RWA due to the higher internal ratings-based multiplier on Investment Bank exposures to corporates and income producing real estate
- CHF 1.6 billion increase in market risk RWA due to an increase in the VaR multiplier used to convert regulatory VaR and stressed VaR to a capital charge
- CHF 1.1 billion increase in market risk RWA resulted from routine updates of the historical data set used to calculate VaR and stressed VaR reflecting the inclusion of the period of recent market volatility

3

**Currency effects** 

(1)

#### Book size and other

- CHF 2.3 billion decrease in credit risk RWA primarily due to lower derivatives exposure
- CHF 1.6 billion increase in market risk RWA primarily due to higher stressed VaR during the third guarter



30.9.15

### By business division

CHF billion



30.6.15

#### **Investment Bank**

5

- CHF 3.8 billion increase in market risk RWA due to an increase in the VaR multiplier used to convert regulatory VaR and stressed VaR to a capital charge and higher stressed VaR during the third quarter
- CHF 1.2 billion increase in credit risk RWA mainly due to increased loan commitments and an increase in the internal ratings-based multiplier on exposure to corporates. In addition, in the third quarter of 2015, we revised the methodology to allocate to the reporting segments RWA related to default fund contributions to central counterparties

### All other businesses and Corporate Center

- CHF 0.8 billion increase in market risk RWA due to an increase in the VaR multiplier used to convert regulatory VaR and stressed VaR to a capital charge and increase resulting from routine updates of the historical data set used to calculate VaR and stressed VaR reflecting the inclusion of the period of recent market volatility
- CHF 0.9 billion increase in non-counterparty-related risk RWA mainly related to an increase in DTAs on temporary differences
- CHF 0.4 billion decrease in credit risk RWA mainly due to the aforementioned change in allocation methodology on default fund contributions



30.9.15



# Breakdown of changes in Swiss SRB LRD

### By type

CHF billion, fully applied, three month average



22

(20)

30.6.15

### Currency effects<sup>1</sup>

- CHF 23 billion increase in total on-balance sheet assets
- CHF 4 billion decrease in LRD netting of derivative exposures
- CHF 2 billion increase in off-balance sheet items
- CHF 1 billion increase in Current exposure method (CEM) add-on for derivative exposures

#### Book size and other

- CHF 30 billion decrease primarily in derivative replacement values, trading portfolio and other onbalance sheet assets, partly offset by an increase in cash and balances with central banks
- CHF 11 billion increase due to lower LRD derivative netting, in line with on-balance sheet development of derivatives
- CHF 5 billion increase in average off-balance sheet items due to higher loan commitments
- CHF 3 billion decrease in CEM add-on, due to ongoing trade novations
- CHF 2 billion decrease in deduction items



30.9.15

### By business division

CHF billion, fully applied, three month average



30.6.15



#### CC - Non-core and Legacy Portfolio

- CHF 2 billion increase due to currency effects Non-FX related:
- CHF 12 billion decrease primarily in derivative exposures including current exposure method (CEM) add-on due to trade novations and decrease in other on-balance sheet assets



### CC – Group ALM and CC – Services

- CHF 7 billion increase due to currency effects Non-FX related:
- CHF 3 billion increase primarily driven by higher cash and balances with central banks in Corporate Center – Group ALM, partly offset by a decrease in trading portfolio assets

### **Business divisions**

ı.

• CHF 13 billion increase due to currency effects Non-FX related:

- CHF 15 billion decreases primarily in trading portfolio and other on balance sheet assets
- CHF 5 billion increase in average off-balance sheet items due to higher loan commitments in the Investment Bank



30.9.15

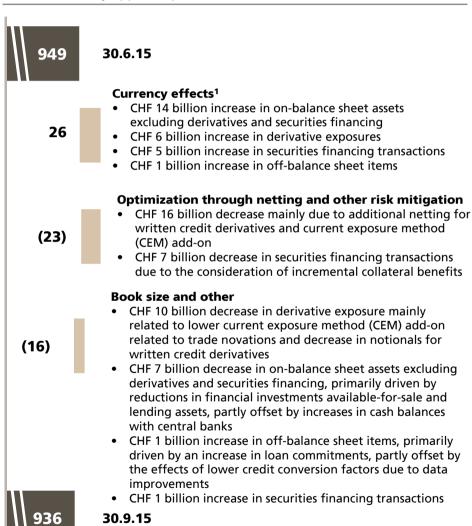


1 Estimated currency effects

# Breakdown of changes in BIS LRD

### By type

CHF billion, fully applied, spot



### By business division

CHF billion, fully applied, spot



(29)

18

### 30.6.15

#### **Investment Bank**

- CHF 10 billion increase due to currency effects Non-FX related:
- CHF 16 billion decrease mainly related to the application of additional netting for written credit derivatives and current exposure method (CEM) add-on
- CHF 7 billion decrease in securities financing transactions due to the consideration of incremental collateral benefits
- CHF 7 billion decrease primarily driven by reductions in trading portfolio assets
- CHF 7 billion decrease on derivative exposures mainly related to lower notional amounts for written credit derivatives and current exposure method (CEM) add-on

### CC – Group ALM

• CHF 7 billion increase due to currency effects Non-FX related:

- CHF 6 billion increase due to securities financing transactions
- CHF 5 billion increase in on-balance sheet assets excluding derivatives and securities financing transactions, primarily cash and balances with central banks and trading portfolio assets, partly offset by decreases in financial investments available-forsale

## (2)

### All other businesses and Corporate Center units

- CHF 9 billion increase due to currency effects Non-FX related:
- CHF 11 billion decrease primarily driven by reductions in securities financing and lending assets as well as derivative exposures across business divisions



#### 30.9.15



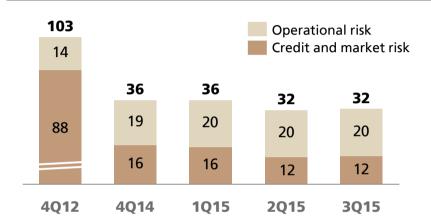
1 Estimated currency effects

# Corporate Center – Non-core and Legacy Portfolio

Non-core and Legacy Portfolio Swiss SRB LRD down CHF 12 billion in the quarter

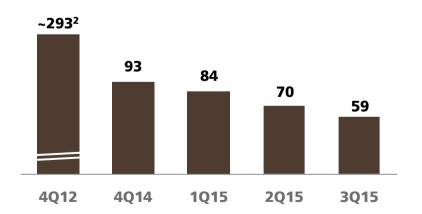
### RWA reduced by ~70% since 4Q12

CHF billion



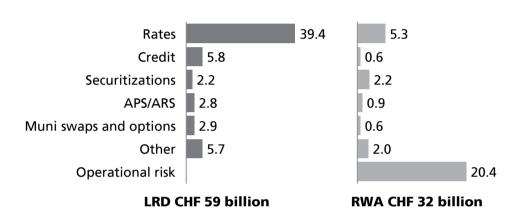
## LRD reduced by ~80% since 4Q12

CHF billion, Swiss SRB LRD (average, fully applied)



### ~65% of residual LRD in Rates products<sup>1</sup>

CHF billion, Swiss SRB LRD (average, fully applied), 30.9.15



### LRD: natural decay<sup>3,4,5</sup>

CHF billion, BIS (fully applied), period-end spot balances





# Retained funding cost

We continue to expect retained funding costs to decline in the mid term

### **Treasury income retained in Corporate Center – Group ALM**

**CHF** million

	2Q15	3Q15
Gross results (excluding accounting asymmetry and other adjustments)	161	150
Allocations to business divisions	(191)	(207)
Net revenues (excluding accounting asymmetry and other adjustments)	(30)	(57)
of which: retained funding costs	(180)	(193)
of which: other items retained in Group ALM	151	136
Accounting asymmetry and other adjustments	(92)	(64)
Mark-to-market losses from cross currency swaps, macro cash flow hedge ineffectiveness, Group Treasury FX, debt buyback and other		
Net treasury income retained in Corporate Center – Group ALM	(121)	(121)

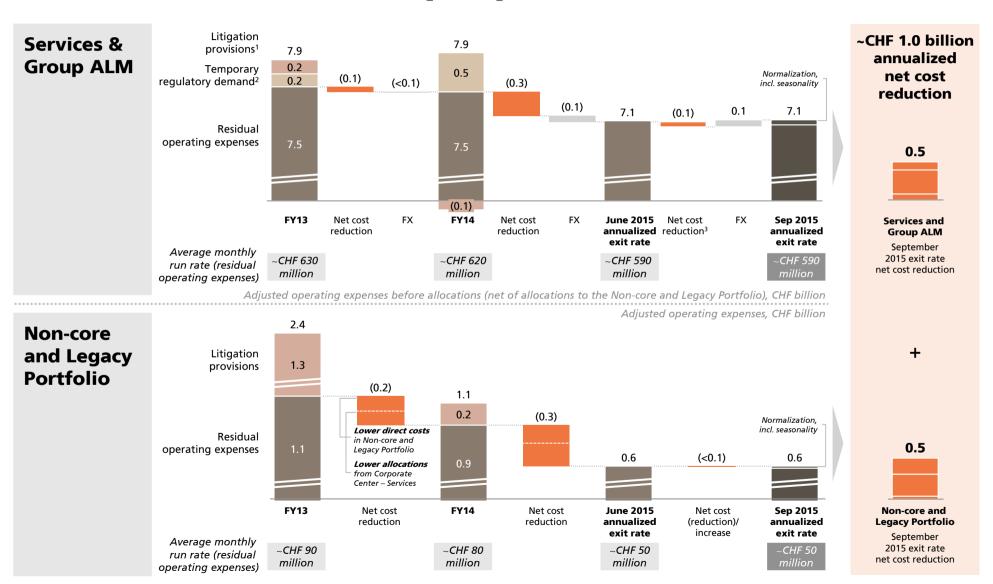
We will continue to plan in order to maintain a diversified funding profile and comfortable LCR and NSFR ratios

- Central funding costs retained in Group Treasury increased QoQ as a result of new debt issuance
- Retained funding costs expected to significantly decrease by end-2016
- 3Q15 Basel III LCR 127% and Basel III NSFR<sup>1</sup> 107%



# Corporate Center cost reductions

## ~CHF 1.0 billion net cost reduction as per September 2015 exit rate





# Credit Ratings – UBS Group AG and UBS AG

### UBS Group AG

Standard & Poor's	Rating	Last rating change	Status / outlook
Long-Term Counterparty Credit Rating	BBB+	12.2.15	Stable (9.6.15)
Short-Term Counterparty Credit Rating	A-2	12.2.15	Affirmed (9.6.15)

Fitch	Rating	Last rating change	Status / outlook
Long-Term Issuer Default Rating	A	12.2.15	Stable (12.2.15)
Short-Term Issuer Default Rating	F1	12.2.15	(12.2.15)

Scope Ratings	Rating	Last rating change	Status / outlook			
Issuer Credit-Strength Rating	A	Solicited 3.8.15	Stable (3.8.15)			
Short-Term Debt Rating	S-1	Solicited 3.8.15	Stable (3.8.15)			

### **UBS AG**

Standard & Poor's	Rating	Last rating change	Status / outlook
Long-Term Counterparty Credit Rating	A	29.11.11	Stable (9.6.15)
Short-Term Counterparty Credit Rating	A-1	19.12.08	Affirmed (9.6.15)
Stand-alone Credit Profile	a-	29.4.14	Affirmed (9.6.15)

Moody's	Rating	Last rating change	Status / outlook				
Long-term deposit rating	A1	28.5.15	Under review for possible upgrade (12.10.15)				
Long-term senior debt rating	A2	21.6.12	Under review for possible upgrade (12.10.15)				
Short-term deposit rating	P-1	29.6.98	Affirmed (28.5.15)				
Short-term debt rating	P-1	29.6.98	Stable (8.7.15)				
Counterparty risk rating	A1(cr)	28.5.15	(8.7.15)				
Baseline credit assessment	baa2	21.6.12	Under review for possible upgrade (12.10.15)				

Fitch	Rating	Last rating change	Status / outlook
Long-Term Issuer Default Rating	A	13.10.11	Stable (16.5.13)
Short-Term Issuer Default Rating	F1	13.10.11	Affirmed (16.5.13)
Viability Rating	a	17.4.13	Affirmed (16.5.13)

Scope Ratings	Rating	Last rating change	Status / outlook				
Issuer Credit-Strength Rating	Α	Solicited 3.8.15	Stable (3.8.15)				
Short-Term Debt Rating	S-1	Solicited 3.8.15	Stable (3.8.15)				



# Credit Ratings – UBS Switzerland and UBS Limited

### **UBS Switzerland AG**

Standard & Poor's	Rating	Last rating change	Status / outlook			
Long-Term Counterparty Credit Rating	A	15.6.15	Stable (15.6.15)			
Short-Term Counterparty Credit Rating	A-1	15.6.15	(15.6.15)			

Fitch	Rating	Last rating change	Status / outlook
Long-Term Issuer Default Rating	A	15.6.15	Stable (15.6.15)
Short-Term Issuer Default Rating	F1	15.6.15	(15.6.15)

### **UBS Limited**

Standard & Poor's	Rating	Last rating change	Status / outlook				
Long-Term Counterparty Credit Rating	А	29.11.11	Stable (9.6.15)				
Short-Term Counterparty Credit Rating	A-1	19.12.08	Affirmed (9.6.15)				

Moody's	ody's Rating		Status / outlook				
Long-term senior debt rating	A2	21.6.12	Under review for possible upgrade (12.10.15)				
Short-term debt rating	P-1	18.10.02	Stable (8.7.15)				

Fitch	Rating	Last rating change	Status / outlook
Long-Term Issuer Default Rating	A	13.10.11	Stable (16.5.13)
Short-Term Issuer Default Rating	F1	13.10.11	Affirmed (16.5.13)



# Regional performance – 3Q15<sup>1</sup>

HF billion		Amer	ricas	cas Asia Pacific		EMEA <sup>2</sup>		Switzerland		Global <sup>3</sup>		Total	
		2Q15	3Q15	2Q15	3Q15	2Q15	3Q15	2Q15	3Q15	2Q15	3Q15	2Q15	3Q15
	WM	0.1	0.1	0.6	0.5	0.9	0.9	0.4	0.4	0.0	0.0	2.0	1.9
	WMA	1.8	1.9	-	-	-	-	-	-	-	-	1.8	1.9
Operating	R&C	-	-	-	-	-	-	1.0	1.0	-	-	1.0	1.0
income	AM	0.2	0.2	0.1	0.1	0.1	0.1	0.1	0.1	-	-	0.5	0.5
income	Investment Bank	0.7	0.7	0.8	0.6	0.7	0.6	0.2	0.2	(0.0)	(0.0)	2.3	2.1
	Corporate Center	-	-	-	-	-	-	-	-	(0.1)	(0.3)	(0.1)	(0.3)
	Group	2.8	2.9	1.5	1.2	1.7	1.6	1.7	1.7	(0.2)	(0.3)	7.5	7.1
WM	WM	0.1	0.1	0.3	0.3	0.6	0.6	0.2	0.2	0.0	0.0	1.3	1.2
	WMA	1.6	1.6	-	-	-	-	-	-	-	-	1.6	1.6
Operating	R&C	-	-	-	-	-	-	0.5	0.5	-	-	0.5	0.5
expenses	AM	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	(0.0)	0.0	0.3	0.4
expenses	Investment Bank	0.5	0.5	0.5	0.4	0.5	0.5	0.2	0.1	0.1	(0.0)	1.7	1.5
	Corporate Center	-	-	-	-	-	-	-	-	0.4	0.9	0.4	0.9
	Group	2.4	2.3	0.8	0.8	1.2	1.2	1.0	1.0	0.5	0.9	5.9	6.1
	WM	0.0	0.0	0.2	0.2	0.3	0.3	0.2	0.2	(0.0)	(0.0)	0.8	0.7
	WMA	0.2	0.3	-	-	-	-	-	-	-	-	0.2	0.3
Profit	R&C	-	-	-	-	-	-	0.4	0.4	-	-	0.4	0.4
before tax	AM	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.1	0.0	(0.0)	0.1	0.1
belole tax	Investment Bank	0.1	0.2	0.4	0.2	0.1	0.1	0.1	0.1	(0.1)	0.0	0.6	0.6
	Corporate Center	-	-	-	-	-	-	-	-	(0.5)	(1.2)	(0.5)	(1.2)
	Group	0.4	0.6	0.6	0.4	0.5	0.4	0.7	0.7	(0.6)	(1.2)	1.6	1.0



# Adjusted results

Adjusting items		1Q13	2Q13	3Q13	4Q13	1Q14	2Q14	3Q14	4Q14	1Q15	2Q15	3Q15
CHF million												
Operating income as reported (Group)		7,775	7,389	6,261	6,307	7,258	7,147	6,876	6,746	8,841	7,818	7,170
Of which:												
Gain on sale of a subsidiary	Wealth Management									141		
Gain on sale of the Belgian domestic WM business	Wealth Management										56	
Chara of not profit of CIV Croup related to a gain on sala	Wealth Management											15
Share of net profit of SIX Group related to a gain on sale	Retail & Corporate											66
Gain on sale of AM's Canadian domestic business	Asset Management	34										
Gain from the partial sales of our investment in Markit	Investment Bank						43				11	
Impairment of a financial investments available-for-sale	Investment Bank							(48)				
Net gain on sale of remaining proprietary	Investment Bank	55										
trading business	Corporate Center - Group ALM	(24)										
Own credit on financial liabilities designated at FV	Corporate Center - Group ALM	(181)	138	(147)	(94)	88	72	61	70	226	259	32
FX translation losses from the disposal of a subsidiary	Corporate Center - Group ALM											(27)
Gains on sales of real estate	Corporate Center - Services		19	207	61	23	1		20	378		
Net losses related to the buyback of debt	Corporate Center - Group ALM	(119)			(75)							
in public tender offer	Corporate Center - NCL <sup>1</sup>	27										
Operating income adjusted (Group)		7,983	7,232	6,201	6,415	7,147	7,031	6,863	6,656	8,096	7,492	7,084
Operating expenses as reported (Group)		6,327	6,369	5,906	5,858	5,865	5,929	7,430	6,342	6,134	6,059	6,382
Of which:												
	Wealth Management	26	50	62	41	40	38	60	48	46	69	74
	Wealth Management Americas	10	10	13	26	10	7	15	23	24	24	39
	Retail & Corporate	15	13	15	12	15	13	20	16	16	17	28
Net restructuring charges	Asset Management	4	14	12	13	4	2	5	39	18	4	23
	Investment Bank	6	31	84	89	124	27	50	60	70	66	118
	Corporate Center - Services	(3)	5	(1)	(7)	2	4	16	8	119	0	2
	Corporate Center - NCL <sup>1</sup>	188	18	5	24	9	(2)	10	14	11	13	15
	Wealth Management Americas							(3)	(7)			(21)
Credit related to changes to retiree benefit plans	Asset Management							(8)				
in the US	Investment Bank							(19)	(1)			
	Corporate Center - NCL <sup>1</sup>							(3)				
Impairment of an intangible asset	Investment Bank										11	
Operating expenses adjusted (Group)		6,081	6,229	5,718	5,660	5,661	5,840	7,287	6,142	5,829	5,857	6,105
Operating profit/(loss) before tax as reported		1,447	1,020	356	449	1,393	1,218	(554)	404	2,708	1,759	788



# Important information related to this presentation

#### Use of adjusted numbers

Unless otherwise indicated, "adjusted" figures exclude the adjustment items listed on the previous slide, to the extent applicable, on a Group and business division level. Adjusted results are a non-GAAP financial measure as defined by SEC regulations. Refer to page 17 of the 3Q15 financial report for an overview of adjusted numbers.

If applicable for a given adjusted KPI (i.e., adjusted return on tangible equity), adjustment items are calculated on an after-tax basis by applying indicative tax rates (i.e., 2% for own credit, 22% for other items, and with certain large items assessed on a case-by-case basis). Refer to page 27 of the 3Q15 financial report for more information.

### Basel III RWA, Basel III capital and Basel III liquidity ratios

Basel III numbers are based on the BIS Basel III framework, as applicable for Swiss Systemically relevant banks (SRB). Numbers in the presentation are Swiss SRB Basel III numbers unless otherwise stated. Our fully applied and phase-in Swiss SRB Basel III and BIS Basel III capital components have the same basis of calculation, except for differences disclosed on page 98 of the 3Q15 financial report.

Basel III risk-weighted assets in this presentation are calculated on the basis of Basel III fully applied unless otherwise stated. Our RWA under BIS Basel III are the same as under Swiss SRB Basel III.

Leverage ratio and leverage ratio denominator in this presentation are calculated on the basis of fully applied Swiss SRB, unless otherwise stated.

Refer to the "Capital Management" section in the 3Q15 financial report for more information.

### **Currency translation**

Monthly income statement items of foreign operations with a functional currency other than Swiss francs are translated with month-end rates into Swiss francs. Refer to "Note 19 Currency translation rates" in the 3Q15 financial report for more information.

### Rounding

Numbers presented throughout this presentation may not add up precisely to the totals provided in the tables and text. Percentages, percent changes and absolute variances are calculated based on rounded figures displayed in the tables and text and may not precisely reflect the percentages, percent changes and absolute variances that would be derived based on figures that are not rounded.

